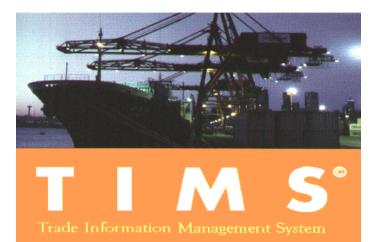


# **Crown Agents**













- TIMS and Customs and Excise processing control system
- Modular system to support customs operations
  - Increase Revenue Collections
  - Combat Fraud
  - Facilitate Legitimate Trade
  - Improve Customs Efficiency





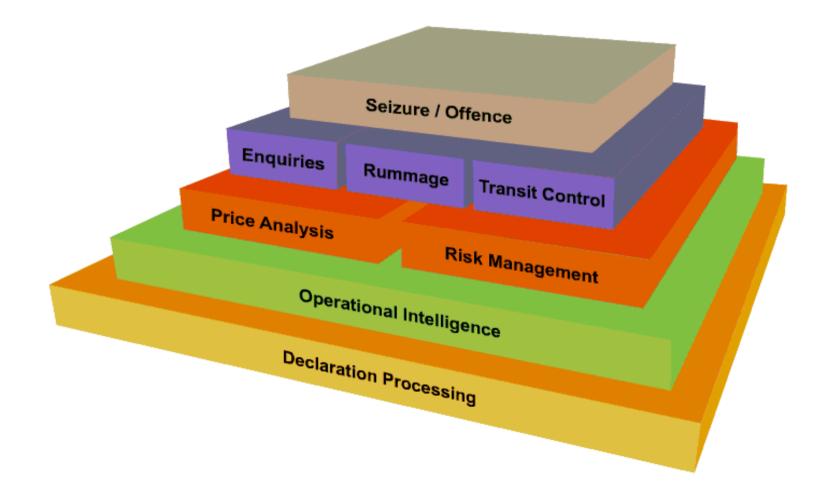


Latvia	1996	Live
Mozambique	1999	Live
Angola	2002	Phase 1 Live
Bulgaria	2002	Current Project
• Jamaica	2002	Current Project
<ul> <li>Kosovo</li> </ul>	2003	Current Project





# TIMS<sup>©</sup> Modules







# TIMS<sup>©</sup> Modules II

- TIMS Local
- TIMS Central
- TIMS Operations
- TIMS Transit & Warehouse
- TIMS Price Reference





## **Customs and Excise Process**

## Importation of Goods







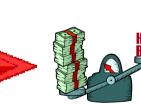




## Data Entry and Error checking



### Calculate Tax and Duty











OR



**Risk Analysis** 



Payment





Release







- Local Processing
  - Recording and validation of Import & Export Declarations.
  - Manages Declaration corrections.
  - Calculation of Taxes and Duty
  - Performs Risk Analysis of Declarations.
  - Records Inspection outcomes.
  - Electronic transfer to Declaration and Risk Management for analysis.







- Central Processing
  - Maintenance of commodity, tax and static data which form the tariff.
  - Distribution of data to the other TIMS modules.
  - Central archiving of all Declarations for analysis.
  - Maintenance of the register of Imports/Exporters.





# **TIMS<sup>©</sup> Operations - Intelligence**

- Manages operational information for intelligence gathering, processing and analysis.
  - Suspect reports record operational information.
  - Records consolidated intelligence against:
    - companies, persons, vehicles, vessels, aircraft and containers
  - Analytical mapping tools
  - Connection to Risk Management to generate Risk Profiles.





# TIMS<sup>©</sup> Operations - Risk Management<sup>Crown Agents</sup>

- Supports risk based inspection and analysis methodologies.
  - Documents identified risk.
  - Develop and record risk criteria.
  - Specify instructions and actions on risk detection.
  - Generate suspect reports.





# TIMS<sup>©</sup> Transit Warehouse

- Combats the problems of transit cargoes leaking into the domestic market.
  - Reconciles entry and exit documentation.
  - Managers Guarantees on Transit Goods
  - Integrates with Risk Management to enable Risk based selection of cargoes for inspection.





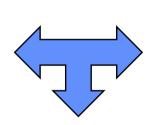








Transit Documents



Unauthorised unloading of goods



## Exit





Exit county or



Warehouse







## **Intelligent Seals**

- Electronic Seal to record any open/close activity of goods in transit
- Detect Unauthorised opening of goods
- Live trials in Bulgaria and Mexico





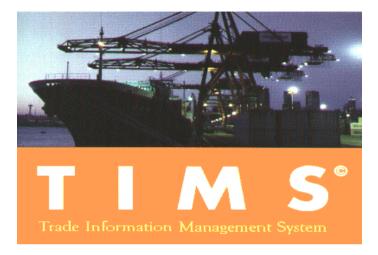
# **TIMS<sup>©</sup> Price Reference**

- Facilitates comparison of Goods prices
  - Records historical and reference product price information.
  - Records historical and reference freight cost information.
  - Supports "Like-for-like" comparison of prices.
  - Stores search profiles for later retrieval.
  - Free-text search of HS codes and Product records for easy retrieval.



# **Crown Agents**





## **Risk Management**







# Introduction

- TIMS has an integral part in many Customs Modernisation Programmes.
- Customs have to balance the need:
  - to collect the maximum revenue possible
  - to facilitate trade
- Risk management is the key element in achieving this objective.
- Programme needs
  - continuous support from senior management and staff
  - good legislation, organization and procedures.





# **Risk Management**.

- Many will see facilitating trade as a risky business that may impede the collection of revenue.
- Traders must not be made uncompetitive as a consequence of the actions of Customs.
- Trade facilitation will increase overall prosperity <u>and</u> Customs revenue.





# The Basic Philosophy.

- Risk management is successfully applied in the private sector.
- Risk management will determine where the greatest risk to revenue collection exist.
- It will support management in deciding how to allocate limited resources.







- Risk areas have to be identified
- Criteria against which risk will be assessed established
- The structure of the analysis defined.
- Risk management can be strategic, operational or tactical.
- The risk management process can apply across all levels.





# **Strategic Risk Management.**

- By examination of historical patterns of known fraud, statistics and intelligence,
  - Customs administrators can identify areas of risk
  - set strategic parameters for their staff.
- risk areas include revenue collection, drugs, intellectual property rights import/export prohibitions and restrictions etc.





# **Operational Risk Management.**

- Determines the level of control necessary to deal effectively with the assessed risk.
- A typical example of this is:-
  - determining the audit controls applied to an importer; or
  - how to deploy limited staff and equipment effectively.
- Using this approach the Customs moves from being a "gatekeeper" checking every movement, to checking only selected movements which demonstrate the greatest risk.





# **Tactical Risk Management.**

• Using set procedures officers combined with intelligence, experience and skill, they decide which movements require greater controls.





# Risk Identification, Profiling and Targeting.

- Risk identification for dutiable goods, may for instance, rely upon:-
  - the history of the importer, exporter, carrier, agent, etc;
  - the origin and routing of the goods; and
  - prohibitions or restrictions.

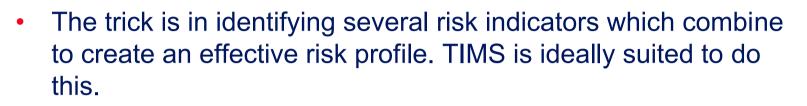




- Such criteria are known as risk indicators and other possible examples are :
  - specific commodity code,
  - rate of duty;
  - value of consignment;
  - country of origin,
  - country whence consigned,
  - licensing indicator,
  - value,
  - trader level of compliance,
  - type and cost of means of transport,
  - financial consequences.



# Risk Identification, Profiling and Targeting.



- Risk profiling is the means to put risk management into practice.
- Replaces random examination of documents and goods with a planned and targeted working method.
- Once established, the profiles along with other information and intelligence will provide a basis for targeting potentially high-risk movements of consignments, means of transport, or travellers.
- The TIMS computer system can deliver such profiles.





# **Evaluation and review.**

- To remain effective any system of risk management has to:-
  - test the assessment of previously identified risks;
  - flexible enough to reflect newly identified risks.
- The success rate is important for evaluating the effectiveness of the risk profiles.
- Evaluation and review should be carried out through a regular compliance measurement process and should include:-
  - Any external government audits by statutory audit authorities
  - Risk indicators are emerging all the time from WCO and international databases.
- Feedback from staff is essential so that constant validation can take place and the necessary updating can be applied.





# Random Checks.

- Random checks will:-
  - prevent companies becoming aware of profiling methods.
  - provide a cost effective means of identifying other types of risk;
  - monitoring or estimating the significance of any changes in the risk pattern.





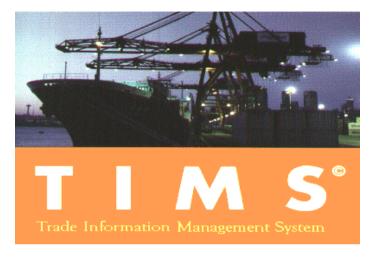
# **Compliance Measurement.**

- Customs should seek to identify the priority areas to focus their resources.
- In some countries, as few as 20% of the traders account for over 80% of the imports and exports.
- By focusing on the top 5-10% of these highest volume manufacturers, importers, exporters can ensure that those which have the most significant impact on the national economy are being reviewed most effectively.
- Another approach would be to concentrate upon trade categories or individuals or companies that yield the largest evasion of duty.



# **Crown Agents**





## **Bulgarian Customs**

Intelligence

**Risk Management** 







## Overview

- Applications
  - TIMS Operations
  - TIMS Risk Analysis Server





# **TIMS Operations**

- Modules
  - Operational Intelligence
    - Suspect/Seizure Reports
    - Entity Intelligence
    - Entity Associations
  - Risk Management
    - Profile Creation and Control
    - Detection Analysis
  - Rummage
    - Ship and aircraft identification
    - Seizure recording





# **TIMS Operations**

• Deployed at Sofia HQ on the Central TIMS Server

• Remote access via the Customs Intranet





# **TIMS Risk Analysis Server**

- Modules
  - Risk Analysis
    - Automatic analysis of declaration against profiles
    - Generates inspection instructions
    - Records detection information
    - Provides statistical information on results of profiles
    - Profiles can be national or local





• System can switch from English:





• To Bulgarian:

 Simply right click on the mouse and choose the language

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л Go To Помо	1	
азузнаване		
ородиния Сведения	TIMS Bulgaria Customs	×
		Crown Agent
Â		
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EAA EAA		
анни от ММГ		
Инспекции		
		XXXXX
аподозряни Тоддръжка		
тоддръжка эление на риси		





• Wide variety of search options available

• This is a search by the declaration reference

 Note that risks have been detected on this consignment



Go To Help

#### ntelligence

**R** 



Suspicions



Rummage



ader Research



5ad Research



ort MATS Data



Search	
5	
SAD Reference	like 'x%'
N	
Risk Actioned	like 'x%'
Country Of Origin	like 'x%'
Not Used	= X
NotUsed	= x
Search	Clear
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Drag a column header here t	to group by that c
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5000/4-3154/210104 N	

🔆 🔍 🖨 View Exporter Intel. View Importer Intel. View Declarant Intel.

SAD Details					
5000/4-3154/210104	045000350003154	4	5000		
SAD Reference	SAD ID	Regime	Office		
58 19	117413		26119		
Items Packages	Value	Total Tax			
Country of Despatch	First Dest, Country	Final Dest. Country			
2004/01/20	68134				
Date Of Arrival	Place Of Loading	Location 0	f Goods		
Goods Trader Details	Transport Details Ban	k Details			

#### **Details of Goods**

Iter

			I. <b>.</b>	
em No	Commodity	Description	Value Co	untry Of Origin 📃 🔺
	1 392690990	ЩИПКИ - 5 БР.	47 US	
	2 392690990	ГРИФ - 11 БР.	763 DE	
	3 401693900	МАНШЕТИ - 2 БР.	587 US	
	4 401693900	МАНШЕТИ - 7 БР.	3346 DE	
	5 420231000	КАЛЪФ ЗА ДОКУМЕНТИ - 30	143 US	
	6 621510000	ВРАТОВРЪЗКА - 2 БР.	43 US	
	7 650590300	ШАПКА С КОЗИРКА - 9 БР.	80 US	
	8 660199900	ЧАДЪР - 15 БР.	111 US	
	9 700721910	ЧЕЛНО СТЪКЛО - 1 БР.	319 US	
	10 700721910	ЧЕЛНО СТЪКЛО - 5 БР.	1052 DE	
	11 700910000	ОГЛЕДАЛО - 4 БР.	753 US	
	12 700910000	ОГЛЕДАЛО - 8 БР.	915 DE	
	13 731815900	ВИНТОВЕ И БОЛТОВЕ - 14	31 US	
	14 731815900	ВИНТОВЕ И БОЛТОВЕ - 116	313 DE	
	15 732690980	ПЛАНКА - 2 БР.	61 US	
	16 732690980	ВТУЛКА - 10 БР.	859 DE	
	17 830230000	ГАРНИТУРИ И ОБКОВИ - 5	88 US	
	18 830230000	ГАРНИТУРИ И ОБКОВИ - 18	1193 DE	
	19 840999000	ВЕНТИЛ - 2 БР.	1164 US	-

Suspects laintenance k Management

1

**Risks Detected** 

<u>P</u>rint

View <u>I</u>tems





Now a search using BULSTAT

• Produces a list of SAD's

Note that this one has live intelligence relating to the importer

### i illio BalGalla Gastellis



**R** 🗋 🔥 🔚 🌋 View Intel. 🏥 ntelligence

Suspicions

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Rummage

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Inspections

### Search Name lik 831660610 BULSTAT lik Country lik Phone lik Not Used ad Research Search С TA... Name Phone BULSTAT 12230 ВИТ-94 ООД СОФ 831660610

_	ИТ-94 ООД СО	ФИЯ				Vie
_	lame					Сгез
T	rading As					
	Trader Details Tra	ader Types	SADS			
	SADS					
	Ref	Office	Regime	Date	Destination	Risk Actio
	3103/T-7574/180		T	2004/01/18	BG	
	3103/T-10829/25 3103/T-12546/29		T T	2004/01/25 2004/01/29	BG BG	
	3103/T-12546/25 3103/T-14269/31		T T	2004/01/29 2004/01/31	BG BG	
	3103/T-14519/01		T	2004/02/01	BG	

Suspects laintenance k Management

1





## The intelligence can be viewed by a simple mouse click

### ssociations

## **Operational Information Form**

Suspicion BCASI000000020	Case Handling
MATS11110382004/02/04 5:2 ▼ DateRef NoDateUNKNOWN: RAW IMPORT FROM MAT Evaluation Type	5300/4-5142/1011( Case RefInvestigation RefKALOTINALocation
Contact Evaluation Suspects Seizure	Offence Risk Profiles
Evaluation of Risk	
Risk Type Goods	Description
UTT: TR/TR	
EST.LOSS: 391	
WITH THE LOCAL OFFICER FROM KAI	DDS. AGREED THE MAJORITY OF VALUES LOTINA. HOWEVER, IT WAS AGREED THAT POSITIONS SHOULD BE RAISED: POSITION 4 - TO 0,30 LEVA. POSITION 24 GAS H
Comments	
<u>A1</u>	
Source Sour	ce Reliability

<u>R</u>em Risk

Save

<u>A</u>dd Risk



<u>C</u>lose





- Risk Profiles can be viewed at any Customs Office with access to the Customs Intranet.
- Results of any action taken are keyed in and transmitted to the Central Server.
- Information is available immediately so that analysts can amend profiles



## TIMS Bulgaria Central Risk Analysis Overview Diagram



